

# Master Marketing Plans That Attract New Clients

Bob Roth
Managing Partner
Cypress HomeCare Solutions

## My Inspiration is Our Commitment



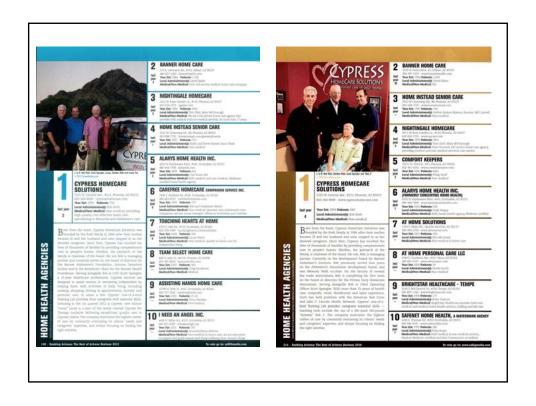
Joan Roth

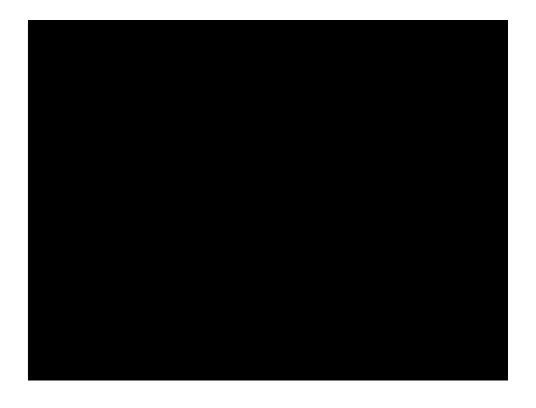
## **Cypress HomeCare Solutions**

- Founded 1994
- Serving Maricopa County Phoenix
- 215 250 Clients
- 250 320 Caregivers
- 11 Staff
- Service Lines
  - Self Pay
  - State Programs (Medicaid)
  - Private Insurance (long term care insurance)

## **About Cypress HomeCare**

- Ranked #1 Home Health Agency in Arizona for 2010 and 2012
- Grew out of Roth Family's experience caring for their mother this fueled the passion to care for people in their community the same way they cared for their own mother
- Established as a dynamic, progressive organization; strives to deliver clientcentered care
- Dedicated to providing the highest quality, cost-effective home care solutions, so clients enjoy their independence, enhance quality of life and peace of mind
- Trained caregivers experiences, compassionate and willing to support client needs
- Quality assurance standards staff genuinely interested in satisfying each clients' individual needs









## So what does a Consumer Product Goods (CPG) Marketing Plan look like?



# Part I: 's POSITIONING

- 1. Primary target market
- 2. Needs, Wants, Expectations
- 3. Competitors
- 4. Opportunity Gap
- 5. Market Sizes (3 Cs)

## 1. Primary Target Market

Secondary target market: Young athletes

#### The Actives

- ✓ 15-50 years old
- ✓ Male & Female
- ✓ Single & Married
- ✓ Class AB to C

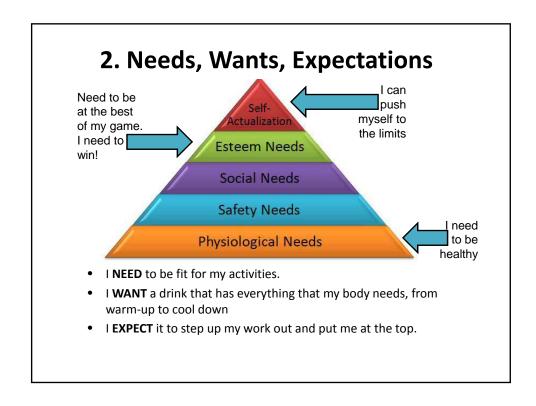
#### Lifestyle

- ✓ Active & always on-the-go
- ✓ Engages in health-oriented activities:
  - Gym, sports, running, climbing

#### Behavior

- √ Hydrates after every workout
- ✓ Wants to be at the best shape
- ✓ Competitive: pushes self to the limit





## 3. Competitors

- **Direct**: Powerade, Lucozade
- Indirect: mineral water, tap water, C2, Fit n right
- **Variables**: Taste options (flavors), price, availability, health advantages

	Gatorade	Powerade	Pocari Sweat	100 plus
Hydrates				
Replenishes electrolytes				
Enhance muscle action				
Fights fatigue				
Boosts brain fuel				

*Unique positioning*: All-in-one sports drink that promises to provide you a **hero's winning formula** 

## 4. Opportunity Gap

- Gatorade is the world's no. 1, scientifically-tested sports drink.
   Studies show that Gatorade hydrates 90% better than water and 45% better than any other sports beverage.
- Gatorade not only hydrates but also enhances muscle action, fights fatigue and boosts brain fuel.
- It is the **hero's winning formula!** Science has proven it and athletes recommend it.
  - Go ahead and step up your work out. Then do a heroes do.



## 5. Market Size

- The sports drink category is ~ \$7.6 billion industry and takes up 21.3% of total beverage consumers
- With \$ 654 million sales, the primary competitor (Powerade) takes 8.6% of the total market share
- With \$ 2.6 billion sales, GATORADE takes 34.2% of the total market share

# Part II: 's STRATEGY

- 6. Product
- 7. Price
- 8. Promotion
- 9. Place
- 10. Generic winning strategy



- Famous for its flavors Blue Bolt, Grape, Tropical Fruit, Orange Chill, Pink Lemonade, Lemon Lime
- Available 400 ml, 500 ml, 1.5 ml

#### Its not just a drink, it's the complete package!

- It enhances muscle action... Ensuring adequate oxygen and blood to perform at their peak
- Fights fatigue... with adequate carbohydrates, delaying fatigue and maximizing energy
- Boosts brain fuel...by preventing low blood sugar to stay mentally at the top of your game
- Contains sodium to prevent water loss, potassium to improve muscle performance

### 7. Price

#### **GATORADE** is 20% premium priced

- √ Value of the brand (status)
- ✓ Value of the product itself

	Gatorade	Powerade	100 plus	Pocari Sweat
rice	30.30/ 500 ml	29.25/500ml	21.75/500 ml	21.75/330
Price/ml	P 0.061	0.0585	0.044	0.066
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## 8. Promotion

- Media advertising
- Print advertising
- Events and Experiences
- Online
- Tie-ups



**Spying on the competition** – advertising, online marketing, events/experiences

- 100 plus = "Outdo yourself"
- Pocari sweat = "Refreshing replacement"
- Powerade = "Keep playing"

## 9. Place

- In all leading groceries, supermarkets and convenient stores nationwide
- Supermarkets (SM hypermarket, Shopwise, Rustan's)
- Mercury drug stores, Mini-stops, 7 Eleven, etc.

## 10. Generic winning strategy

- Well-differentiated target population
- Getting the best image models
- Use of science to emphasize the company's expertise on the product

"For a better workout, exercise proper hydration with the world's no. 1 sports drink. <u>Gatorade</u>."

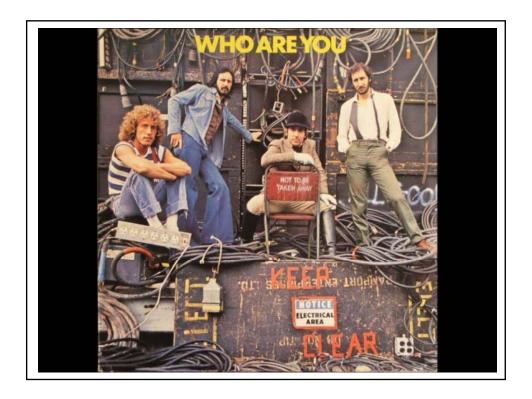


## Now What?

Okay Bob, I get it! You worked 2 large CPG Companies, their Marketing budgets and plans are rather extensive.

How does my little home care agency put a Marketing Plan together when we don't have the resources that these big company's have?

First let's start with a question....

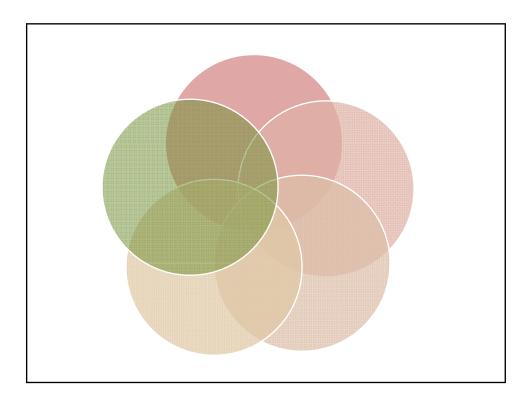


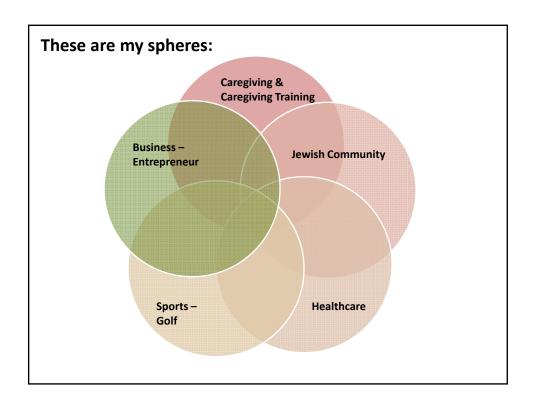
## Who Are You?

We know you are a non-medical, private duty home care company, but really who are you?

### What Are Your Spheres?

- What are you focused on?
- What best describes you?
- Your spheres define you.





## You Need to Decide...

Would you like to be fishing in an ocean?



Or would you rather be fishing in a barrel?



## Ways to fish in the Home Care Ocean

- Yellow Page Ads
- Senior Magazine Ads
- Newsletters Use only if targeted to your Key Influencers.
- Multiple offices No one cares where your offices are located.
- Bolting on additional services geriatric care services, plastic surgery, baby sitting, Dog poop removal.
- Television and Radio Without connected to an overall plan

## Ways to fish out of a Barrel

When it comes to **MARKETING** home care

- 2 keys to remember:
- Who are you **MARKETING** to?
  - When is the greatest propensity of need?
- What is your Message?
  - And how does the person hearing the message relate to it?

## It all begins with 3<sup>rd</sup> Party Influencers

What is a 3<sup>rd</sup> Party Influencer?

- Home Care is one of the few industries that you really are not MARKETING your services to the ultimate end user (in our case The Care Recipient)
- You are MARKETING to what we define as the 3<sup>rd</sup> Party Influencer.
- 3<sup>rd</sup> Party Influencers are in many cases the ultimate/final decision maker(s) relative to home care.
  - So who are your 3<sup>rd</sup> Party Influencers?

## 3<sup>rd</sup> Party Influencers (just to name a few)

- Adult Children
- Geriatric Care Managers
- Trust Bankers
- Elder Law Attorneys
- Estate Planning Attorneys
- Hospital Discharge Planners
- Medical Professional Community
- Home Health Care
- Hospice
- Medical Equipment Companies

## When is the greatest propensity of need?

Usually around the Holidays is when family members, friends and neighbors notice a change in a person's physical and behavioral well being.

- Easter
- Passover
- Thanksgiving
- Hanukkah
- Christmas
- New Year's

Now we know that a good foundation to an agency's **MARKETING** plan is centered around:

- Reaching 3<sup>rd</sup> Party Influencers
- Greatest Propensity of Need
- What is your message? And how can the receiver of this message relate to it?

When you are **MARKETING** it is imperative to that you create your message so that the person receiving your message can relate to it.

Example of radio ad:



## What is customer acquisition?

 Customer acquisition is the process of obtaining new customers

Your "business life cycle" consists of five stages: suspects, prospects, clients, referrals, and retention.

- Everyone starts off as a <u>SUSPECT</u>.
- Smart MARKETING will identify your PROSPECTS.
- Though your marketing and opening process you'll convert them into <u>CLIENTS</u>.
- As successfully satisfied <u>CLIENTS</u> they'll send you <u>REFERRALS</u>.
- Through service, results, and fear of disconnect you'll <u>RETAIN</u>.

## The difference between making and losing money rests on understanding the business life cycle.

- If you don't target a niche then you don't have SUSPECTS.
- If you can't market to them you have no PROSPECTS.
- If you can't convert the prospects then you have no <u>CLIENTS</u>.
- If you can't successfully keep them as <u>CLIENTS</u> then you will generate no REFERRALS.
- And if you can't <u>RETAIN</u> your clients then you'll never have enough money

"A business absolutely devoted to Customer Service Excellence will have only one worry about profits. They will be embarrassingly large."

-Sir Henry Ford

## Concierge

- This is the TRUE difference between you and the next agency, the customer service difference.
- It is keeping in mind that you not only want to MEET your client's expectations you want to EXCEED them.

#### Check this out

From: Jonathan Roth [mailto:rothj@terlatowines.com]

Sent: Thu 10/6/2011 5:08 PM

To: Flanagan, Denny [ORDFO]

Cc: Customer Relations

Subject: Thank you

#### Captain Denny,

I wanted to take a moment to thank you for the note that you sent back to me on last night's flight from ORD to SAN.

So far this year, I have flown over 50,000 miles on United and over 50,000 miles on American. And this was the first time ever that someone took the time to thank me for my patronage. As you can imagine, I spend a lot of time on airplanes with my job, and it is nice to be appreciated.

It is folks like you that truly understand, that customers do have a choice in flying, and those little things make it easier to choose United over other carriers.

Thanks Again,

## Jonathan Roth

Jonathan Roth

Vice President

National Accounts Off-Premise



602-615-9462

rothj@terlatowines.com

From: Flanagan, Denny [ORDFO] [mailto:Dennis.J.Flanagan@united.com] Sent: Friday, October 07, 2011 7:17 AM

To: Jonathan Roth Subject: RE: Thank you

#### Mr. Roth,

Thank you for your kind words. Statistics shows that for every compliment or complaint that there are 100 others thinking of doing the same thing. Feedback is so important to know you are on the right track. In the service business the recipe for success is quite easy and it has three ingredients; choose your attitude for the altitude you want to maintain during the day, anticipate your customers needs and exceed their expectations. I have a few work philosophies and they have proved effective of the years;

- -- I believe that **each customer deserves** a **good travel experience** whether on United, Continental, American or Delta.....train, bus, taxi or with your best friend in his car. You deserve a safe and comfortable ride.
- -- Treat each customer as if it is their first flight and have no expectations....I lead by example and this helps motivate the crew to do a better job. When they see me stow bags, assist moms with strollers and answer questions as if it is the first time I heard it they are brought back to their new hire days.
- -- It is easier to keep the customers you have than to find new ones...United has a devoted sales team to find new customers and it is time consuming and expensive but necessary. My job is somewhat easier and less expensive and that is to provide a safe and customer-oriented service. If I do my job then the folks in the sales department will have less pressure on themselves.

Jonathan, I look forward to seeing you on many more of my flights flying the "Friendly Skies" of United Airlines. If time is available I will buy us a Starbucks and we can chat for a few minutes.

Capt Denny

## **Questions?**

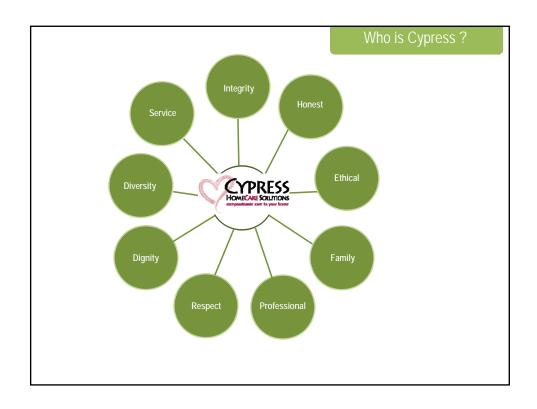
- It is all about Customer Acquisition
- How do you identify your PROSPECTS?
- Where do I spend my marketing dollars?
- When do I spend my marketing dollars?
- How much marketing money should I allocate to the Marketing Plan?
- What does the Greatest Propensity of Need mean?
- Wouldn't you like to fish in a barrel versus fishing in the ocean?
- · Why is it important to Market during the Holidays?
  - This is when it is most readily recognized because family members have not seen one another since the last holiday
- When Developing your Marketing Plan you have to look at the entire year

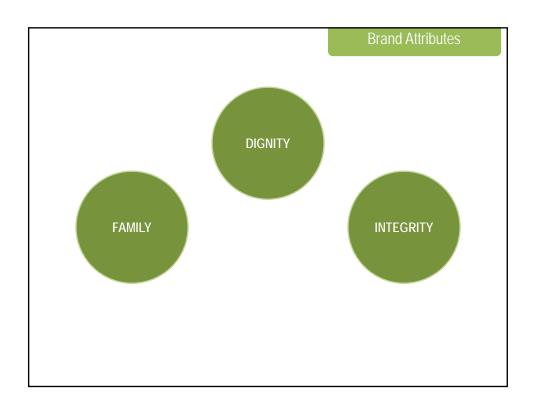
## **Building Your Marketing Plan**

Let's look at Cypress as our example in putting together a **MARKETING** plan for a Home Care Agency.

- It begins with who is Cypress
- Then we build from there

I will then show you how we build our **MARKETING** plan and why we analyze our spends





## **Situation Analysis**

Cypress HomeCare Solutions is recognized throughout the Phoenix Market as one of the preeminent homecare providers.

Cypress HomeCare Solutions is recognized Nationally as one of the preeminent homecare providers.

Cypress wants to keep its name front and center through social media, traditional and untraditional marketing and PR outreach ir order to grow market share.

100% of Cypress's focus is on marketing to 3<sup>rd</sup> Party Influencer's.

#### Strengths

- Reputation
- Innovation in industry
- Personalized attention
- External marketing

#### Weaknesses

- High price point
- Internal communication

#### **SWOT**

#### **Opportunities**

- 83 million baby boomers begar turning 65 in 2011
- Economy people wanting (or needing) to stay home

#### **Threats**

- Healthcare Reform
- Unionization
- Low-cost sole practitioners with lower standards
- Economy
- Contract workers / registries

## Goal

For Cypress to be the industry leader in homecare solutions

## **2013 Objectives**

\$5 million in revenue

5.200 - 5.500 hours per week

Positive increase by 12 to 15 caregivers per month

75% Private Pay – 25% Medicaid

## **Key Messages**

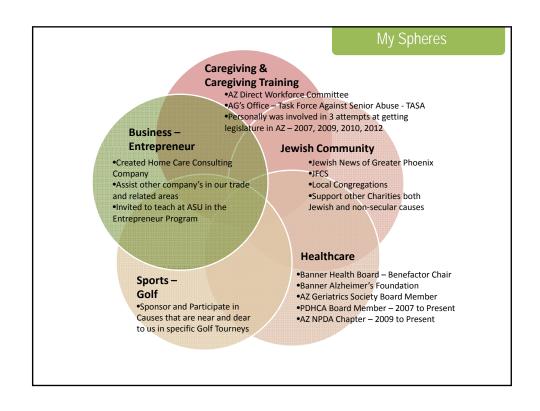
Cypress is a locally owned and operated family business that has been in the Valley for 18 years

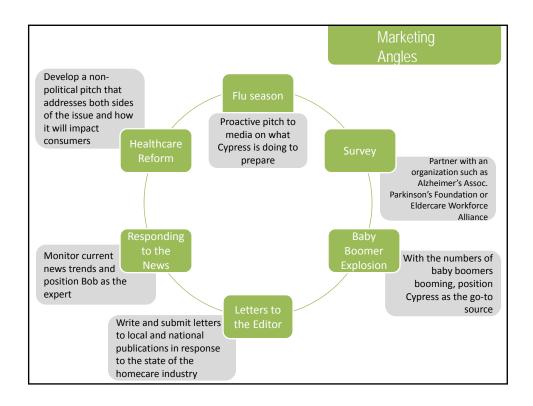
Cypress is dedicated to providing "compassionate care" for its clients and assisting adult children as their roles reverse.

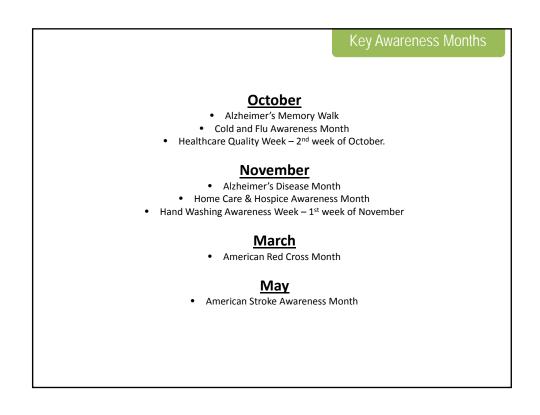
Cypress is committed to its employees, focusing on five keys: recruit, train, empower, support, and retain

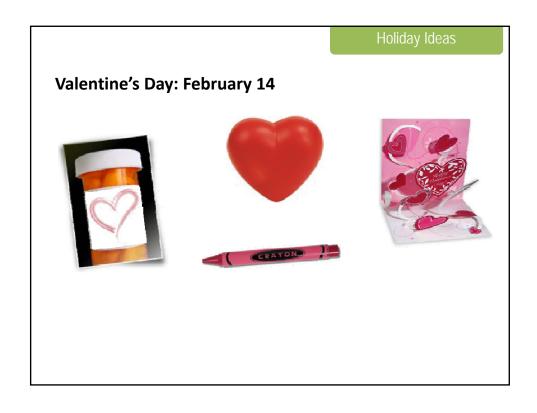


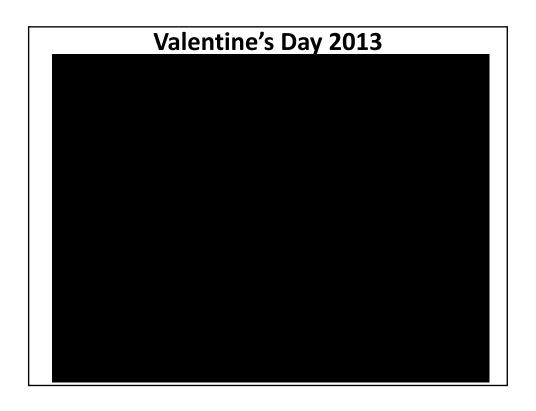




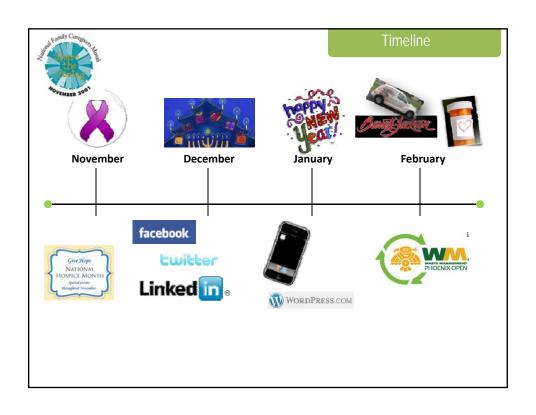


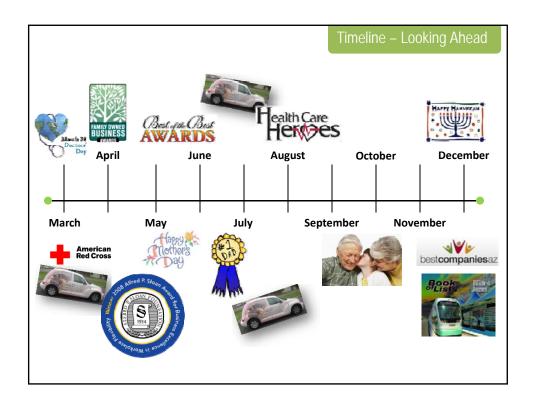












## **Marketing Budget**

- How much should we spend and how much is it going to cost?
- In Consumer Products Goods business, marketing budget is calculated at 3% gross revenue
- According to Home Care Pulse the number is 2.5% of your revenue
- The way I see it, if your agency does \$2 million in revenue then it would be reasonable to spend \$60,000 to \$70,000

## **Marketing Plan – Putting it Together**

- You need to put your plan together NOW
- Realistically it should be completed in October/early
   November for the following year
- Get a sense of where you are going to finish the year and I would take 3% of that number to use to put your plan together
- · Remember to analyze your spends!
- What if something comes up during the year?
  - Keep a reserve for such situations or be prepared to "pare back" a promotion or allocate some dollars from another "bucket" in your budget

## **Examples of Cypress Marketing:**

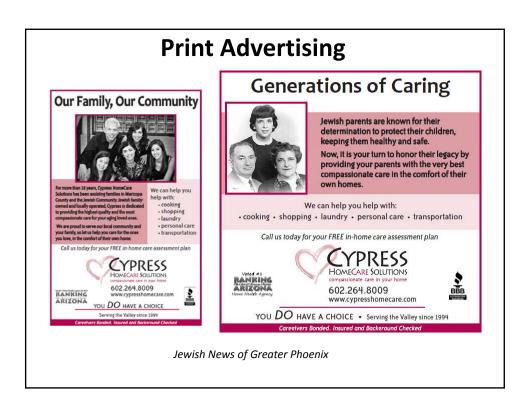
- Online website, social media
- Advertising print
- Videos
- Presentations/events/conferences
- Award opportunities
- Promotional Products
- Car Wraps
- Public Relations











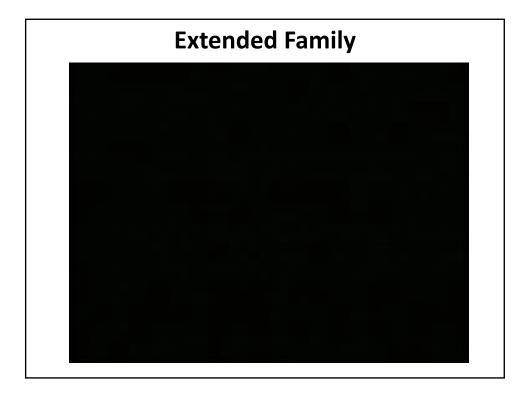


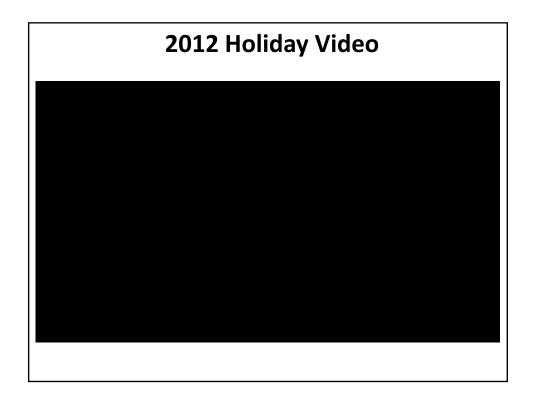
## **Videos**

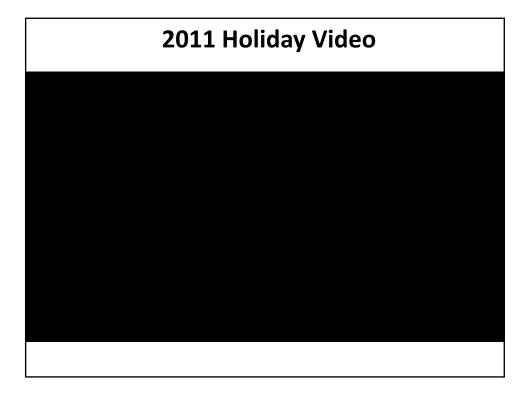
- Recruitment
- Holiday
  - Cypress has been doing holiday videos for 5 years now, and each year we send it to more than 4,000 key influencers, family and friends
  - Save on paper (environmentally friendly), no postage, and a personal way to introduce your team to the recipient
  - Lives virally on the web

## **Sense of Purpose**











## **Presentations/events/conferences**



A Brighter Tomorrow Luncheon

Sponsored by CYPRESS

Jewish Family & Children's Service cordially invites you to be our guest

Wednesday, March 3, 2010 11:45 a.m. – 1:15 p.m. Phoenix Art Museum 1625 N. Central Avenue Phoenix, AZ 85004

RSVP by February 24, 2010

Jewish Family & Children's Service

Jewish Family and Children Services – Brighter Tomorrow Luncheon

## **Presentations/events/conferences**



2009 NAHC Strategic Planning

## **Awards Opportunities**

- Family Owned Business Award
- Health Care Heroes Phoenix Business Journal
- Alfred P. Sloan for Business Excellence in Workplace Flexibility
- Gallup Great Workplace Award
- Better Business Bureau Ethics Award
- AZ Fast 15 Awards Arizona Business Magazine
- Industry Lists and Rankings
  - Ranking Arizona (Cypress ranked #1 Home Health Agency for 2010 & 2012)
  - The Book of Lists
  - Best Places to Work Phoenix Business Journal

## **Awards Opportunities**



2010 Spirit of Philanthropy Awards – Jewish Family and Children Services



"Companies to Watch" Award – Arizona Small Business Association

## **Promotional Products**

 Limit what you offer but at the same time make sure you have Tchotchke (pronounced: CHOCH key) that will be used and of course will be memorable

 Everybody has them, make sure you don't over do it - this gets charged to your marketing budget



## **Car Wraps**

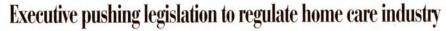
- Idea: Park wrapped vehicles in hospital parking lots
- Audience: Referral sources and consumers
- **Description:** These are mobile billboards. Cypress sends fleet to high-traffic areas that serve as referral sources such as hospitals and lawyers offices, and park them in parking lots to raise brand awareness. Events are key too.





## **Public Relations**

- It's FREE this will not impact your budget at all
- The local media loves **human interest stories**, and all of us have some really good stories!
- Find opportunities:
  - Newspapers
  - Magazines
  - Television spots



As people age and their ability to function on their own deteriorates, many end up in assisted living communities or nursing homes. In this 
economic climate, however, many 
are unable to sell their homes, making it impossible to afford that option. 
In such cases, companies like Cypress 
Home-Care Solutions LLP can assist people with 
their daily activities at home, said Bob Roth, 
managing partner for the Phoenix home 
care provider. As people age and their ability INNOVATOR Bob Roth

anaging partner for the Process none care provider. Home care differs from home health care in that there is no medical aspect involved. Caregivers at Cypress and other companies may not give cli-ents medications or provide wound care because they lack the medical skille.

ills.

Home care is an unregulated industry, so some providers pass medications to clients, or they employ people who lack the proper training. Roth said.

"Consumer regrection

is the most important thing," he said. "Our

Roth's innovative ideas have made Cypress the only home care provider in the state with a training lab for caregivers.

Roth
Roth leaks is a member of the Artzona Non-Medical Home-Care Licensure Caulition, which was created earlier this year. Its 13 members are working to introduce legislation in 2011 to license Arizona nonmedical home care agencies.

Similar bills in 2007 and 2009 failed.
"We've learned twice now, so we want to take our time and craft some legislation that will make sense," Roth said.

Previous attempts have failed because of the lack of stakeholders, the lack of clarity about who would be affected, and the state's budget situation, he said.

who would be affected, and the state's budget situation, he said.

"We re really pushing to get this legislation," he said. "We can be our own watchdogs, but who's watching some of these other people."

Along with trying to help the industry, Rothenhances his own company by using new technology and offering a comprehensive training program for caregivers. All potential Cypress employees must go through a three-phase interview process; pass a 50-state background check and a pre-employment drug screening, be certified in CPR and first aid; and provide six references.

"We actually do reference checks," Roth said. thing, he said. Our (clients) are vulnerable; "It blows my mind how many people say they do, issues are potentially but they don't."

#### **BOB ROTH**

TITLE: Managing partner
COMPANY: Cypress HomeCare Solutions LLP
MEMBER: Arizona Non-Medical Home Care

Licensure Coalition GOAL: Establishing state legislation to regulate the home care industry to protect those requiring assistance at home WER: www.cypresshomecare.com, www.aznhic.org

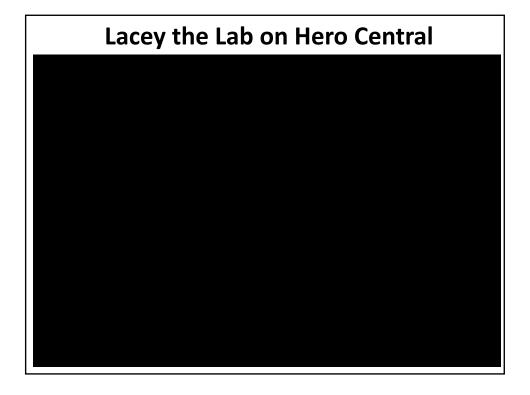
Once hired, caregivers undergo two days of classroom and lab training. Lab practice in-cludes learning how to move a person without injuring them and working with devices many people need to assist them in their daily lives. Caregivers also attend quarterly sessions to learn how to deal with factors such as dementia

learn how to deal with factors such as demential and Athelmer's disease, said Scott Spangler, director of operations for Cypress. Roth said legislation and better training are necessary for the future of this growing industry. With the first wave of baby boomers turning 6s in 2011, the health care system is going to be overloaded, he said. "We've got this tsunami coming in 2011, and we need to be ready for it." he said. "There's not enough mospital beds; there's not enough thouse of a said of the said. There's not enough mospital beds; there's not enough thouse the said of the said. There's not enough mospital beds; there's not enough thouse the said. There's not enough mospital beds; there's not enough mospital beds; there's not enough so the said. There's not enough mospital beds; there's not enough there's not enough mospital beds; there's n

#### Phoenix Business Journal







## **Getting Started**

- Who are you?
- Analyze how you go to market.
  - Are you presently fishing in an Ocean or in a Barrel?
- Develop your Marketing Budget for the upcoming year.
  - We use 3% of our Revenue, what would that mean for you?
- Think about what will enable you to reach your Key Influencers

#### **RECAP**

- Commitment from Management and Team to plan out your MARKETING plan for the year
  - Remember the old adage; If you "fail to plan, than you plan to fail"
  - Patient try some new things to reach your "key influencers"
  - Upfront investment might be more, but TRUE savings and ROI will be realized down the road – Attracting New Clients
- Who are your Key Influencers?
- What is your Message? And how can the receiver of your message relate to it.

## Finally...don't forget to have some fun!



Lacey the Lab



